



**Cabinet**Office

# UK approach to corporate resilience

James Crask

Civil Contingencies Secretariat

Making  
government  
work better

# Summary

- The **Civil Contingencies Secretariat** – an overview
- Why **Business Continuity** and **BS 25999**
- **National Capability Survey 2008** gives us a detailed picture of business continuity planning across the UK
- Current **legislative** arrangements
- **Non-legislative** approaches to BCM enhancement



# Resilience Strategy

**Overall Aim:** To improve the UK's resilience by building the capabilities needed to absorb, respond to and recover from disruptive challenges

Effective short term horizon scanning and medium term risk assessment at national, regional and local levels.

Readiness to respond to disruptive challenges and provision of an effective and coordinated crisis management response.

Generic capability of emergency services and other category 1 responders to deal with the full range of localised emergencies.

Specific plans for those risks, judged by the NRA, to have significant or catastrophic impacts.

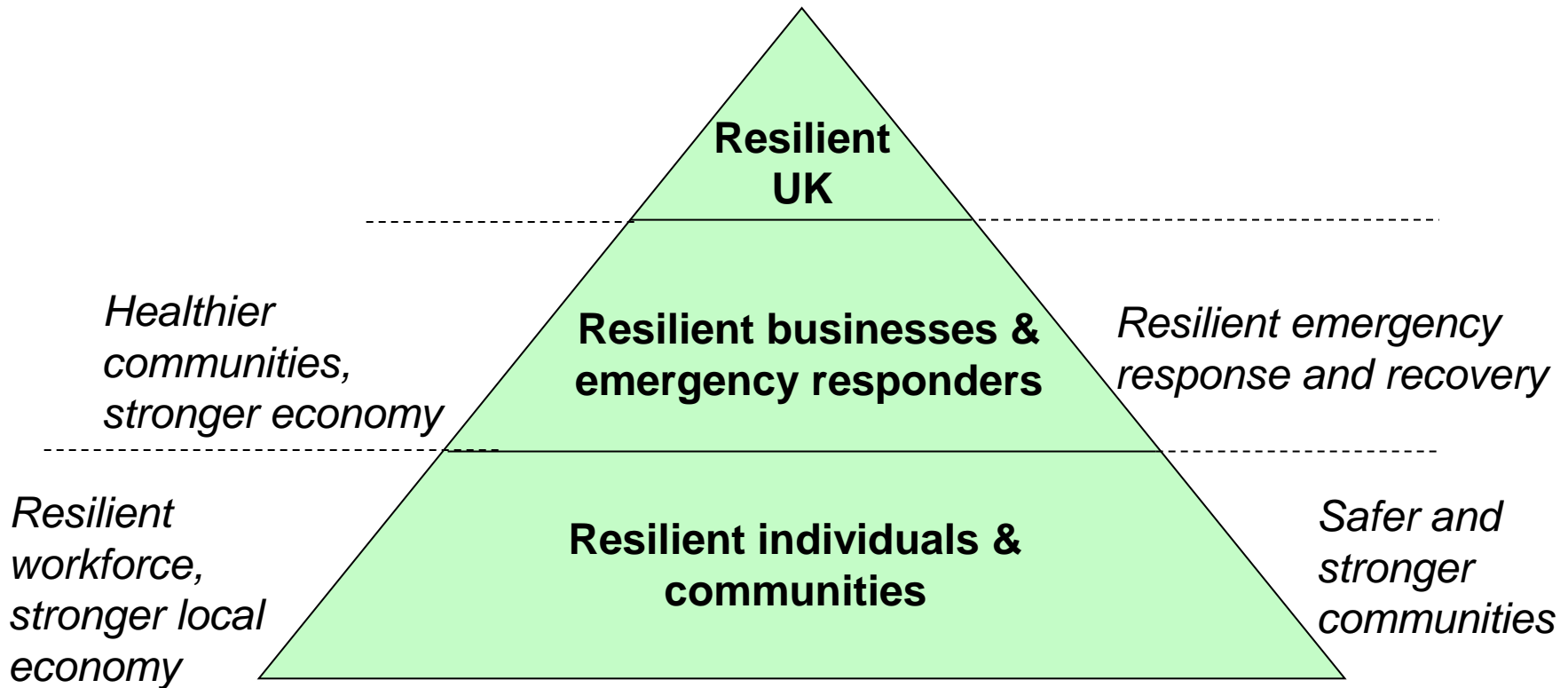
Enhanced business continuity management to maintain provision of services or recover as quickly as possible.

Community resilience encompassing local organisations as well as communities, families and individuals.



# Why business continuity?

Enhanced business continuity management to maintain provision of services or recover as quickly as possible.



# National Capabilities Survey 2008

## *Purpose*

- an assessment of current levels of national resilience
- informs national policies and prioritisation of investment in resilience
- key role in assessing the UK's readiness to respond to a range of assessed risks



## *Business Continuity*

Findings show an upward trend in business continuity activity amongst survey respondents, but there is still more to be done particularly in relation to the exercising of specific plans.



# CMI/ Cabinet Office BCM study - 2009

- **Small to medium** sized organisations lack BCM
- **One third** of plans have never been exercised
- **Public sector** leading the way

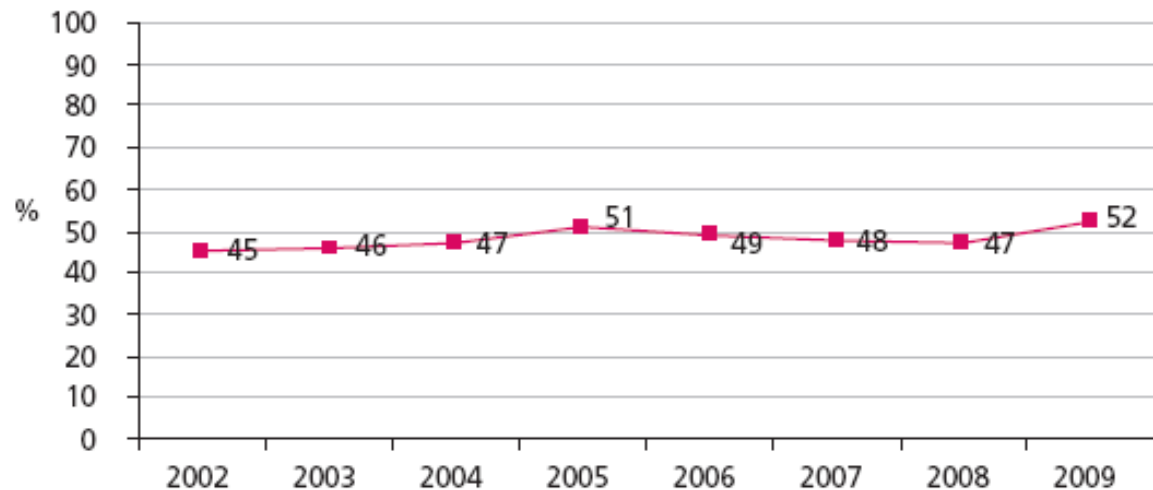


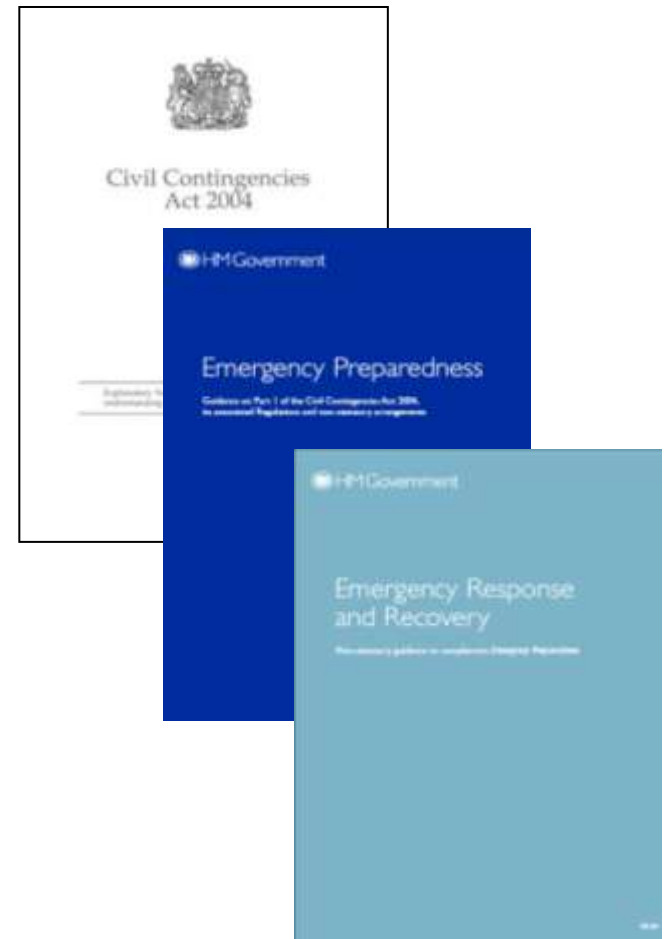
Figure 1: Organisations with specific BCPs, 2002-2009



# Current legislative framework: Civil Contingencies Act 2004

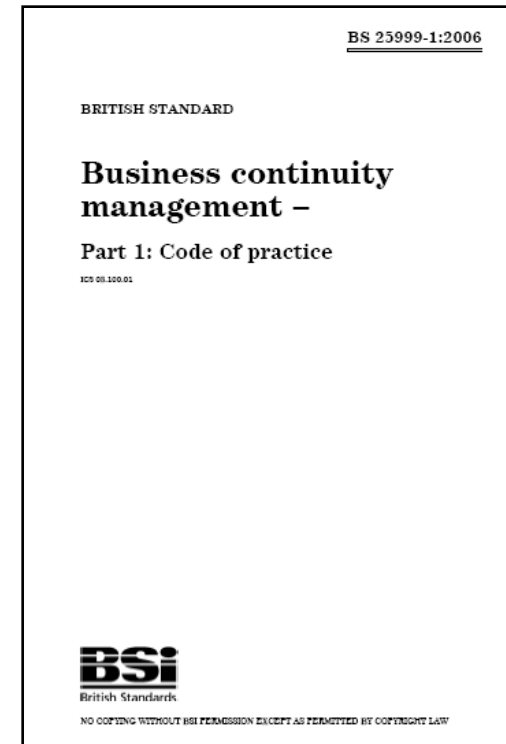
- Duty placed on **Category 1** organisations to develop business continuity plans
- Additional Duty on **Local Authorities** to provide advice and assistance to businesses in their area

## Legislation under review



# BS 25999: Outcomes

- Conformity, alignment, certification, peer review...
  - improved organisational resilience and flexibility
  - resilient emergency response
  - structured governance
  - benchmark
  - community leadership
- ***Greater confidence in yourself and suppliers***



# Non-legislative means

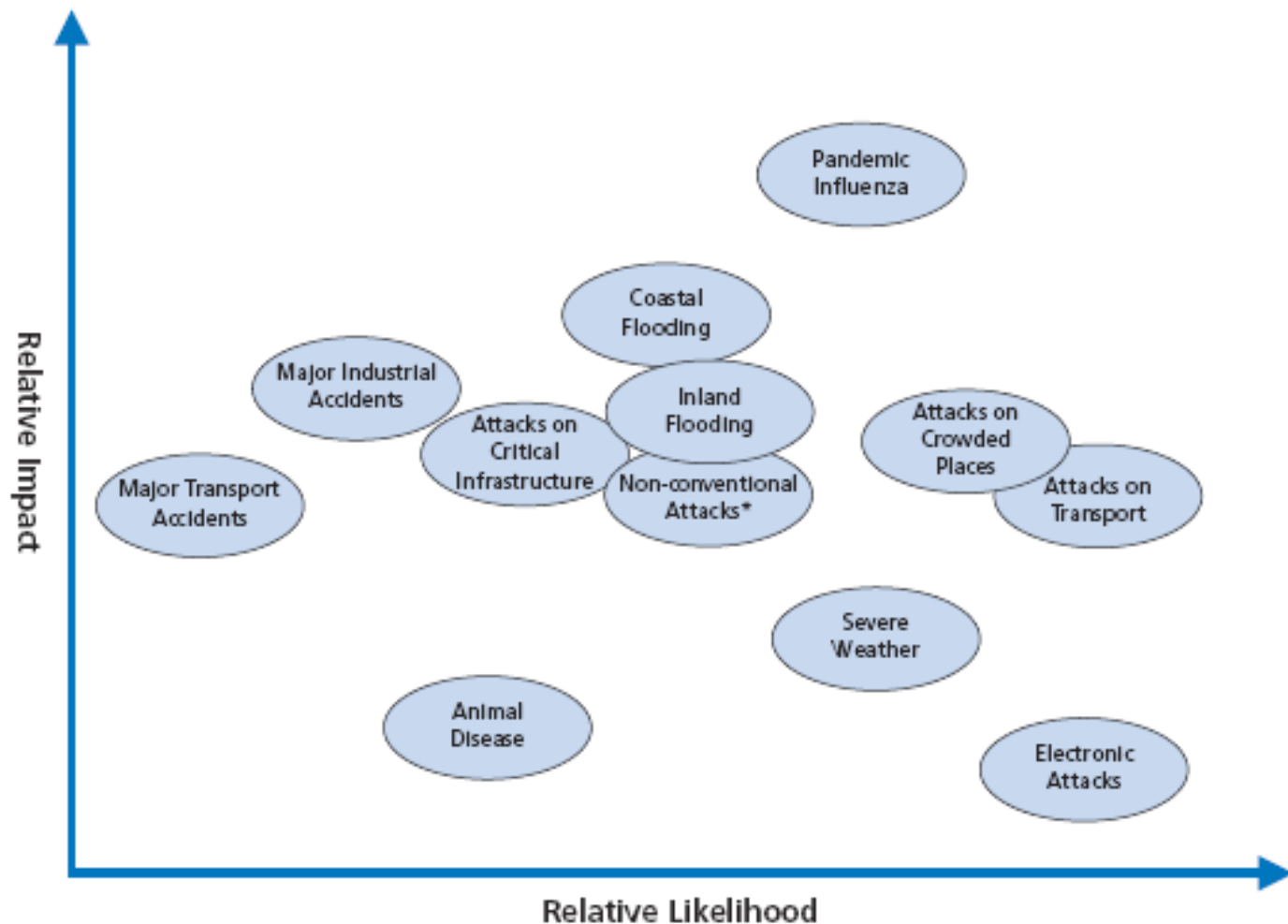
## Provision of information & guidance (direct or via third parties)

- Standards development (e.g. BS 25999)
- National Capability Survey and CMI Business Continuity Survey to assess the extent of business continuity planning within the UK.
- National Risk Register and UK Resilience Planning Assumptions
- Guidance on DirectGov (supporting local authority advice)



# National Risk Register

Figure 1: An illustration of the high consequence risks facing the United Kingdom



\* The use of some chemical, biological, radiological and nuclear (CBRN) materials has the potential to have very serious and widespread consequences. An example would be the use of a nuclear device. There is no historical precedent for this type of terrorist attack which is excluded from the non-conventional grouping on the diagram.

# Business Advisory Network for Flu

***Ensures the delivery of advice and guidance needed by business groups and individual firms to allow them to undertake their own planning.***

- Assists in the delivery of co-ordinated advice to employers and a speedy conduit for two-way communication
- Based on the existing Business Advisory Group on Civil Protection (BAGCP) and forums and networks maintained by sponsor departments and the UK's devolved administrations.

**[banf@cabinet-office.x.gsi.gov.uk](mailto:banf@cabinet-office.x.gsi.gov.uk)**





**Cabinet**Office

# UK approach to corporate resilience

James Crask

Civil Contingencies Secretariat

Making  
government  
work better