



ANNUAL REPORT

Business Continuity Institute (Australasia) Limited

FY 2017/18

This report is produced to cover the **Financial Year 1**st **July 2017 to 30**th **June 2018** for BCI (Australasia) Limited, abn 154 918 840, an organisation registered as a Not for Profit company limited by guarantee under the Australian Corporations Act (2001 as amended).

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President's Report



Welcome to the BCI Australasia Ltd Annual Report for 2017-2018 the financial year.

Once again, it's been a busy year all across Australasia with our forum teams running almost half the BCI forum events globally. There's no way we could do this without our teams of local volunteers so a huge thanks to all of you. Each of our regional directors have highlighted some of the events that each of the Forums have run in their respective sections of this report, but I'd like to highlight some of the

stand out events during this year.

In late August 2017 the Museum of Contemporary Arts at the Rocks in Sydney hosted the BCI Australasian Awards. This gala event once again recognised the outstanding achievements of our Australasian colleagues. In addition to the celebration of achievement, it was a great night of networking and fine dining capped off with a bit of dancing. In my welcome speech I was privileged to be able to announce that Standards Australia had agreed to adopt ISO 22301, 22313 and 22316 – a milestone in itself.

In early March 2018 in conjunction with Saul Midler and TerraFirma, we were able to leverage off the ISO Symposium being held in Sydney and host the Global Business Continuity and Resilience Leadership Summit. This was a great event with very experienced practitioners from South Africa, Italy, Canada, the UK, the US, Japan, and Switzerland sharing their thoughts and experiences on a range of topics. Unfortunately, the number of attendees was low but those who did attend were treated to eight excellent sessions through the course of the day and ready access the speakers.

During Business Continuity Awareness Week in mid-May 2018, Sydney was one of the three launch venues, along with London and Toronto, for the BCI's Manifesto for Organizational Resilience. The focus of this event was to outline the key aspects of the Manifesto which were to acknowledge that:

- the BCI (and business continuity) alone cannot deliver organizational resilience;
- business continuity is a key component in achieving organizational resilience, and the BCI aims to continue to lead this discipline; and
- the BCI wants to work with other active organizations across the "resilience spectrum" for the common good.

The fact that the launch event was run in Sydney shows the importance of the Australasian region within the wider BCI community.

You'll note that there was no BCI Australasian Summit this financial year, this was a matter of timing and the result of the transitioning of some of the management functions for the Australasian Chapter to the BCI's Central Office in the UK. This is a managed process that has been in progress over the past 12 months, with the dual purpose of utilising the specialist skills of the Central Office team and freeing Australasian volunteer time from administrative tasks to enable more innovative outcomes for our members. It is the Board's intention that members will see very little difference as the transition takes place, but once completed we believe that you will see an increased number of innovative opportunities to learn and share with your follow members across our region.

Glen Redstall MBCI President and Chair August 2018

Governance Report



The financial year 2017/2018 has been a period of consolidation of the operating model established during the prior year. The local operations team that provides support to the Board, Forums, Corporate and Sponsor partners and the Members has formalised many of its procedures and protocols. This has enhanced the ability of the team to manage the interests of the Chapter and reduced the 'key-man' dependency of critical operational processes.

With a maturing operational environment, the Board has turned to consider enhancing its own effectiveness in supporting the strategies of the Global organisation and how it will work better with Central Office to leverage

capacity to free up local resources to concentrate on value-add activities for the chapter. The key change this year has been working with Central Office to explore opportunities to reduce duplication and leverage off Central Office capability.

As we continue our alignment we are also looking to move to Central Office systems and process to reduce duplication provide cost saving costs and reduce effort of our local members.

Board Directors: In accordance with the Constitution, the following Director positions have been managed due to retirement and resignation over the past year:

- Company Secretary
- Vic/Tas Representative
- WA Representative

There were only single nominations in each instance which the Board reviewed and ratified in each instance.

With all the corporate changes, we continue to evolve our governance practices to keep pace with the growing expectations of our various stakeholders, from our Members and Corporate Partners through to the global Central Office.

Paul Goodsir AMBCI Company Secretary August, 2018

Treasurer's Report



As expected, we had a significant deficit for the financial year 2017-18.

For the last few years, the profit from the Summit has been a major source of income. The 2018 BCI Australasian Summit was held in July 2018. As it was held in the 2018-19 financial year, it does not figure in the 2017-18 financials.

While slightly better than budget, the deficit for the full year 2017-18 was \$61,904.

At the end of June, the balance sheet shows total equity at \$78,774

Please refer to the following detailed Financial Statements, including

- Statement of Profit and Loss
- Balance Sheet

Graham Nisbet FBCI Treasurer August 2018

Financial Statements

STATEMENT OF PROFIT AND LOSS

Business Continuity Institute (Australasia) Ltd ABN 15 154 918 840 Detailed Profit and Loss Statement For the year ended 30 June 2018

	2018	2017	
	\$	\$	
Income			
Grants	808.00	-	
Sponsorship	35,500.00	104,862.79	
Summit Registrations	-	99,572.73	
Membership fees	40,230.00	50,682.50	
Dividends - franked	-	4,635.68	
interest received	724.21	1,028.11	
Other income	2,355.56	1,800.01	
Fotal income	79,617.77	262,581.82	
Expenses			
Accountancy & bookkeeping costs	7,948.75	6,500.63	
Bank Fees And Charges	507.60	2,464.92	
Committee expenses	4,718.29	4,671.25	
Computer - software, web hosting	1,905.48	-	
Events - Conference costs	-	87,542.65	
events - Function costs	35,863.36	32,944.85	
lees - Paypal	-	88.98	
Filing Fees	254.00	-	
General expenses	165.27	410.91	
nsurance	(33.52)	(3,062.29)	
Printing & stationery	671.77	1,266.23	
tent on land & buildings	466.00	3,579.00	
alaries - ordinary	68,920.36	95,604.57	
Subscriptions	834.46	1,384.56	
uperannuation	6,123.32	9,082.43	
elephone	985.83	7,500.27	
ravel, accom & conference	12,191.31	16,950.50	
'otal expenses	141,522.28	266,929.46	
Profit (Loss) from Ordinary Activities before income	(61,904.51)	(4,347.64)	

These financial statements are unaudited. They must be read in conjunction with the attached Accountant's Compilation Report and Notes which form part of these financial statements.

Profit and Loss (continued)

Business Continuity Institute (Australasia) Ltd ABN 15 154 918 840 Profit and Loss Statement

For the year ended 30 June 2018

	2018	2017
	\$	\$
Operating profit (deficit) before income tax	(61,904.51)	(4,347.64)
Income tax (credit) attributable to operating profit (loss)		-
Operating profit (deficit) after income tax	(61,904.51)	(4,347.64)
Profit on extraordinary items	-	(27,543.53)
Income tax (credit) attributable to profit on extraordinary items	-	-
Profit on extraordinary items after income tax	-	(27,543.53)
Operating profit (deficit) and extraordinary items after income tax	(61,904.51)	(31,891.17)
Retained profits at the beginning of the financial year	140,678.88	172,570.05
Total available for appropriation	78,774.37	140,678.88
Retained profits at the end of the financial year	78,774.37	140,678.88

These financial statements are unaudited. They must be read in conjunction with the attached Accountant's Compilation Report and Notes which form part of these financial statements.

BALANCE SHEET

Business Continuity Institute (Australasia) Ltd ABN 15 154 918 840

Detailed Balance Sheet as at 30 June 2018

	Note	2018 \$	2017 \$
Current Assets			
Cash Assets			
Westpac Bank Chq *4812		12,302.74	10,258.18
Westpac Bank Cash Res *4839		15,304.14	60,201.00
Westpac Bank Res Bonus *4820		51,466.82	80,858.59
PayPal		-	580.25
		79,073.70	151,898.02
Receivables			
Trade debtors		-	13,266.14
		-	13,266.14
Current Tax Assets			
GST clearing		1,412.67	(8,117.94)
		1,412.67	(8,117.94)
Other			
Deposits paid in advance		-	9,300.00
		-	9,300.00
Fotal Current Assets		80,486.37	166,346.22
Non-Current Assets			
Other Financial Assets			
Shares - Continuity Forum Pty Ltd - DV		100.00	100.00
		100.00	100.00
Total Non-Current Assets		100.00	100.00
Total Assets		80,586.37	166,446.22

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Balance Sheet (continued)

Business Continuity Institute (Australasia) Ltd ABN 15 154 918 840

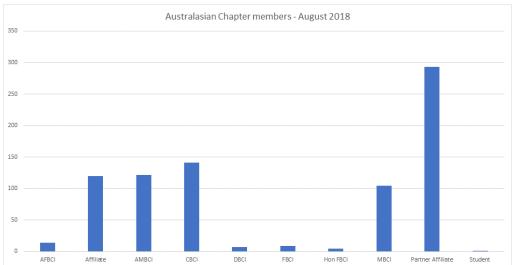
Detailed Balance Sheet as at 30 June 2018

	Note	2018 \$	2017 \$
Current Liabilities			
Payables			
Unsecured:			
Trade creditors		-	2,128.95
Deposits received in advance		-	15,000.00
Accrued expenses		-	909.12
		-	18,038.07
Current Tax Liabilities			
Taxation		-	(1,274.81)
Amounts withheld from salary and wages		1,812.00	6,156.00
		1,812.00	4,881.19
Provisions			
Provision for superannuation payable		-	2,848.08
		-	2,848.08
Total Current Liabilities		1,812.00	25,767.34
Total Liabilities		1,812.00	25,767.34
Net Assets		78,774.37	140,678.88
Equity			140,000,000
Retained profits / (accumulated losses)		78,774.37	140,678.88
Total Equity		78,774.37	140,678.88

These financial statements are unaudited. They must be read in conjunction with the attached Accountant's Compilation Report and Notes which form part of these financial statements.

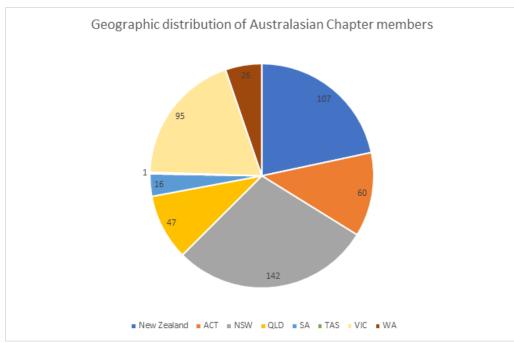
Membership Analysis

Total members living or working in the region and supported by the BCI Australasian Chapter as at 30th June 2018 is 493.



BCI MEMBERS BY GRADE

BCI MEMBERS BY AREA



Area Forum Reports

AUSTRALIAN CAPITAL TERRITORY (ACT)

Area Director:

James Buchanan MBCI

Forum Leader:

Tammie Horton MBCI



Along with ACT Forum Leader, Tammie Horton, we held a number of

interesting events for our members over the past 12 months, with highlights including:

- A <u>Business Continuity Awareness Week</u> session with the theme of collaboration. This session was held in conjunction with the Australian Women in Security Network
- A member round table to discuss storm season preparations and impacts
- An interesting and fun Business Resilience themed quiz
- An insightful meeting on BR considerations for ICON Water, Canberra's water supplier
- Presentation from Tigertail on their insights on differences between public sector and private sector exercising
- A catered Christmas function where we enjoyed the opportunity to share our experiences over the year.

We continued to support the Australian Public Service BCM Community of Practice, providing BCI updates and insights at the monthly meeting.

Moving forward, the ACT Forum aims to continue to provide engaging member events, with some interesting topics planned for 2019. We hope to see some new members attend our catch ups along with existing members that may not have attended for a while, and welcome the input of local members in shaping future member events.

NEW SOUTH WALES (NSW)

Area Director:

Forum Team Members

Forum Leader

Roger King MBCI Shaun Allingham MBCI

Chrys Bekiaris Kathryn Burnett



I would like to extend my thanks and appreciation to the current Forum team, for their support and contribution over the past year.

Throughout the year there has been a preponderance of Cyber issues talks and discussions.

The New South Wales (NSW) Forum conducts at least four meetings a year focused around member networking and speaker presentations. The following meetings were conducted in 2017-2018:

- July Westpac hosted our July Forum.
- September AGM teleconference held
- September Interactive hosted our Forum
- December CBA hosted our Christmas function in their new premises in Darling Harbour. The presentation discussed delivering an effective continuity capability and there was also an update on the 2018 Good Practice Guidelines. An enjoyable time was had by all members and guests, even though numbers were down due to difficulties in locating the new building.
- February DXC, formed from HP ES and CSC, hosted our February meeting in the CBD and presented on Cloud technology and disaster recovery capabilities.
- March NSW supported the Global Business Continuity and Resilience Summit hosted by TerraFirma.
- May NSW hosted the launch of the BCI's Manifest for Organizational Resilience including:
 - a short video from David Thorp, Executive Director of the BCI introduced the manifesto from a strategic perspective. A member of our team delved deeper into the paper and participants were given the chance to ask questions around the paper and the goals.
 - First for BCI Australasia in that the Manifesto was live streamed around the world via Periscope on Twitter

This was part of our annual BCAW event hosted at DLA Piper, a global law firm, who gave a detailed presentation of how they had been affected and recovered from a Cyberattack via a trojan called NotPetya.

All meetings are planned to start around 4:00pm for registration, welcome and networking. The speaker presentation usually starts around 4:30pm, with further networking and catering to follow (overall lasting about 2-2.5 hours). We use rooms provided or organised by a range of hosting organisations

The key role of the Forum Team is to provide support to the Forum Leader and Secretary, when required, by taking on individual responsibilities for the coordination and management of scheduled

forum events and presentations. This allows the distribution of work load across the team, particularly when individuals are juggling busy work schedules that at times limit their availability to be involved Forum activities.

The meetings are promoted, co-hosted and supported by local organisations – Westpac, CBA, KPMG, and Interactive to name a few.

Overall, with BCI member numbers in NSW remaining stable, the ongoing support of the regular attendees, organisational relationships, and opportunities for local networking, ensure we continue to provide an avenue for the successful promotion of Business Continuity in NSW.

Members are invited to contribute to the process through active participation and can also contact the Forum Leader or Secretary at any time to discuss any particular issue or recommendations for consideration (contact details are available on the Australasian Chapter website – www.thebci.org.au).

NEW ZEALAND (NZ)

Area Director:	
Forum Leader - Auckland	Р
Forum Team - Auckland	S
Forum Leader - Wellington	D
Forum Team - Wellington	D
	E
	N

Nalin Wijetilleke AFBCI

Peter Halliwell MBCI Simon Jordan MBCI

David Thompson MBCI Debbie McCoard AMBCI (Forum Secretary) Eric Sidoti AMBCI Mary Sue Critchlow CBCI



Forums

New Zealand has two BCI Australasia Chapter Forums at present. They are Wellington and Auckland with a total membership exceeding 100.

The third Forum in the South Island of New Zealand is in the formation.

Both Wellington and Auckland Forums have been very active during the past year, having Forum events practically every month, except in January. The topics for the Forum events have been very exciting and a great learning opportunity for the membership. As a result, both Wellington and Auckland have seen an increase in attendance at the meetings.

The member meetings during the year included

We	ellington	Au	ckland
٠	Business Resiliency Tool (online presentation)	•	Business Resiliency Tool (online presentation)
٠	Review of the Business Resilience Tool	٠	Cyber Security - A need for all organisations
٠	The importance of effective training by Brad Law	•	The importance of effective training by Brad Law
•	The activities of CERTNZ by Katie Wellington	•	Learnings from Exercises
٠	Group discussion on organisational initiatives for the BCAW	•	Event Planning Exercise
•	GDPR – Its implications on NZ organisations by Caroline Carver (online presentation connecting AKL, and CHC	•	6x6x6 Good Practice Guidelines by six BC practitioners
•	Wellington Forum also had an interesting business continuity quiz program, earlier in the year	•	Experiences of Middle Management Implementing a Business Continuity Management System within their Teams'. By Deb Fitzpatrick
		•	Development of Supplier Resilience Framework by Peter Young – Air New Zealand

The total number of events have dropped by around 15% this year over the same period, previous year. However, the quality of presentations and events have significantly improved over the year. The feedback from the members is a testimony.

South Island Forum

Initial discussions have been held regarding the setting-up of the South Island Forum. The organising team lead by Brad Law (RiskLogic) were briefed by the NZ Area Representative and the Wellington Forum Lead. The date of the inauguration will be announced shortly.

Strategy development

All New Zealand Forum leads, and committee members attended the online 'BCI Strategy presentation' by David West. The objective was to create awareness among the Forum Leadership teams about the BCI Strategy for 2018/19 and how chapters and Forums must be aligned to it.

Forward Planning

- Continue to deliver quality learning opportunities for the membership by consistent highquality presentations, workshops and other member events
- Initiate the BCI Australasia NZ South Island Forum
- Continue to build good relationship with other professional bodies in NZ, allied to organisational resilience

General

The members of the NZ BCI Forums actively participate in all initiatives of the BCI Central Office as well as the BCI Australasia chapter events. Some of the members also did actively engage and provided voluntary support in the revision of standards, BCI Australasia Summit 2018 etc.

QUEENSLAND (QLD)

Area Director:

Paul Trebilcock OAM FBCI

Forum Leader Forum Secretary Glen Edwards MBCI Sheena Downey



It has been another busy year for the Queensland Forum team with a focus on utilising the leadership sub-committee to assist in the planning and coordination of Forum events and presentations. This included opportunities to support and grow the regional membership, improved

local communication through the dedicated LinkedIn Group, and remote access to events / presentations.

A number of successful events were conducted throughout the reporting period which would not have been possible without the ongoing support of our valued sponsors, in particular Interactive.

Specific highlights of the reporting period included:

- Forum Christmas function held at rooftop bar, the Stock Exchange Hotel, Brisbane. The event included a BCI update and discussion with members with regards the proposed 2018 event schedule.
- Presentation by local resilience practitioner Simon Petie on 'Incident Process with a Focus on Lessons Management Leading to Process Improvement'. The event was held at the Institute for Managers and Leaders, Brisbane City.
- Discussions with the local Queensland RMIA lead to explore potential opportunities to work together. The key outcomes of initial discussions was an agreement to share events with the aim to broaden both BCI and RMIA member opportunities to expand networks and grow knowledge through attendance at individual and shared events.
- Provision of support for BCI Education Month activities and member training opportunities.
- BCAW 2018 event was a scenario-based exercise facilitated by Ms Lisa Cameron De Vries of Phoenix Consulting. It involved role playing by member volunteers. The event also provided an opportunity to test the GoToMeeting platform to broadcast the event. A number of lessons were learnt with feedback provided to Central Office to inform the global communication strategy.
- Qld Area Representative attended the annual AUS Chapter Board Strategy Day. The focus was on the transition of administrative functions to Central Office and a revised operating model that will provide improved member services in the Australasian region.

The Forum strategy for the next 12 months will be on maintaining and building current local membership numbers, identifying new sponsors, and providing value for money return to members through the provision of high quality services and opportunities to improve best practice and knowledge.

SOUTH AUSTRALIA & NORTHERN TERRITORY (SA/NT)

Area Director: Michael Keen MBCI

The SA and NT Forum conducts up to four meetings a year focused around member networking and speaker presentations. The following meetings were conducted in 2017-2018:

 "SA Extreme Weather Event – Discussion Emergency Management and Business Continuity impacts from Burns Report", Malcolm Jackman, Chief Executive, SA Fire and Emergency Services. Joint meeting with IAEM and BCI.



"Business Continuity: Resilience in the 21C", Michael Keen and Amardeep Singh, DXC Technology, and Brian Holecek, Central Adelaide Local Health Network. The panel will outline lessons learned from these types of events to provide practical insight into how business continuity can help build organisational resilience to meet the challenges faced.

 "BCI Good Practice Guide 2018" – An outline of the updated BCI "Good Practice Guide" (GPG) released at BCI World conference in London on 7 November 2017 was presented

The BCI were invited to present at the CPA Australia Congress in Adelaide on 27th October 2017. This was to raise awareness of Business Continuity to the Accounting profession, and was billed as:

The panel will outline lessons learned from recent events such as the State-wide power outage and storms in South Australia during 2016 to provide practical insight into how business continuity can help build organisational resilience to meet the challenges faced."

Networking meetings are held in the Thomas Cooper Room at the Earl of Aberdeen Hotel, Adelaide as the regular venue. These start around 4:00pm for registration, welcome and networking over about 2-2.5 hours, with catering.

I would acknowledge the support of local members - Annette Cummings, Brian Holecek and Amardeep Singh who have provided invaluable assistance in achieving the sessions we have conducted.

Overall, with the ongoing support of the regular attendees, organisational relationships, and opportunities for local networking, ensure we are able to continue to provide an avenue for the successful promotion of Business Continuity in South Australia.

VICTORIA AND TASMANIA (VIC/TAS)

Area Director & Forum Leader Dale Cochrane AMBCI

Forum Secretary

Cara-lee de Chalain AMBCI

Forum Team

Mark Dossetor MBCI John Papas MBCI Eric Ho AFBCI Michael Dimkopoulos MBCI



On 1st July 2017 we started the first blank page of our 365-page book it had a really good story line throughout, a few sub plots finishing off with

a really killer ending. Check out the blog below on how it all played out and a massive thanks to the committee for what was achieved:

- August 2017
 - Keynote Speaker: Glen Redstall BCI Australasian President
 - 20 in attendance
 - Highlights: BCI's Global strategy and how it will work in Australasia.
- October 2017
 - Keynote Speaker: Mandy McCracken Motivational Speaker, Disability Advocate
 - Sponsor: Interactive
 - 25 in attendance
 - Highlights: Provided members and guests a unique, inspirational and motivating talk on resilience.
- December 2017
 - John Papas and Mark Dossetor step down from Forum Leader and Secretary
 - Dale Cochrane and Cara-lee de Chalain elected as Forum Leader and Secretary
- February 2018
 - Keynote Speaker: Paul Holman Director Emergency Management at Ambulance Vic
 - Sponsor: Vocus Communications
 - 48 in attendance
 - Highlights: provided attendees insight into Thunderstorm Asthma
- March 2018
 - Keynote Speaker: Samuel Rogers
 - 22 in attendance
 - Highlights: Global trends in information and security breaches and cyber as it relates to Insurance
- March 2018
 - Collaborated with RMIA who were hosting an event in Hobart and provided RMIA member rates to BCI members in Tassie

- May 2018
 - Keynote speakers: Dr Joanne Stevenson, Renae Hanvin, Amanda Lamont, Saul Midler & Phil Carter
 - BCAW Collaboration to Improve Organisational Resilience
 - 68 in attendance
 - HIGHLIGHTS:
 - \circ Collaborated with 5 organisations
 - +3,000 views through LinkedIn
 - o video recording & slide decks shared with registrants

WESTERN AUSTRALIA (WA)

Area Director:

Helene Stoltz AMBCI

Forum Leader: Forum Team: Gabor Sirko Peter Carr

The Western Australian (WA) Forum had a change in its leadership team with a new Area Director, Forum Lead and Forum Secretary. I would like to extend my thanks and appreciation to the current and



previous WA Forum team members for their dedication, support and contribution over the past year. In addition, I would like to extend my gratitude to the organisations (Woodside, Ernst & Young, KPMG, Bankwest, The Harry Perkins Institute) who have co-hosted meetings in 2017/2018, for in doing so they have supported the BCI and its members.

The Western Australian (WA) Forum aims to conduct at least four meetings a year focused on member networking and speaker presentations. As per previous years, one event in the year is reserved for members only which typically involves an onsite visit to a facility.

The following meetings were conducted in the 2017-2018 reporting period:

July: Social event for networking with industry peers

September: Members only event

• A tour of the Harry Perkins Institute, one of the nation's leading medical research centres, with a discussion and Q&A on IT contingency planning for the centre

November: Cyber Risk – Game over for Business

 Presented by Stan Gallo from KPMG, a presentation focussing on the dynamic cyber risk frontier facing business. Real life examples demonstrated 'what can happen when things go wrong', and what actions can be taken

February: Mandatory Data Breach Reporting (MDBR)

 Anna Polly from the Ernst & Young Advisory Team provided an overview of the requirements of the MDBR Scheme

The WA Forum will continue to focus on improving membership numbers as well as delivering quality presentations to members and our guests, always seeking to improve knowledge, best practice and the sharing of lessons learnt.

Key Chapter Events and Activities

BCI AUSTRALASIAN AWARDS 2017

Those who were at the BCI Australasian Awards in September know we had an amazing night at the Museum of Contemporary Art in Sydney. It really was rewarding to see so many people out to celebrate the achievements of their peers and colleagues. With fine dining, wonderful wine, a great band and, of course, the Awards presentations!

The BCI Australasian Awards were held as a separate flag ship event specifically to acknowledge the professional achievements of local BCI members, industry vendors and other key stakeholders.

A full list of the winners is below.

Continuity and Resilience Personality 2017

Tim Rippon

All the DCI Australacian August uniquess for 2017

All the BCI Australasian Award winners for 2017

Continuity and Resilience Consultant 2017 Kenny Seow

Most Effective Recovery 2017 Inland Revenue (NZ)

Continuity and Resilience Innovation 2017 Regus

Continuity and Resilience Newcomer 2017 Amy Dance

Continuity and Resilience Professional (Private Sector) 2017 Phil Carter

Continuity and Resilience Professional (Public Sector) 2017 Esther Newman

Continuity and Resilience Provider (Service / Product) 2017 Zettagrid for SecondSite

Continuity and Resilience Team 2017 nbn Business Continuity & Resilience Team

Hearty congratulations to all the winners. Well done!

All the category winners of the BCI Australasian Awards were automatically entered into the BCI Global Awards held in London on the 7th November 2017. It was great to see Kenny Seow take out the global award for Continuity and Resilience Consultant, and Paul Trebilcock inducted into the BCI Hall of Fame.

ABOUT The BCI

Since 1994 the BCI has been the world's leading institute for business continuity and resilience professionals.

The vision of the Business Continuity Institute is:

A world where all organizations, communities and societies become more resilient

The core values of the Business Continuity Institute are:

Professionalism: The BCI is built on the principle of professionalising BC practice and its work is to promote, underpin and embed that professionalism

Reliability: The BCI is the authoritative, reliable, global source of information on all aspects of Business Continuity theory or practice for professionals and those who have an interest in organizational resilience

Inclusivity: The BCI exists to provide help to anyone worldwide whose work involves any aspect of organizational resilience

The core purpose (mission) of the Business Continuity Institute is:

Through the **professionalism** of our **communities**, the strength of our **relationships**, the quality of our **education**, the breadth of our **knowledge** and the depth of our **insight**, together we will build a world where every organization is **resilient**.

The BCI offers a wide range of resources for business professionals concerned with raising levels of resilience within their organisation or considering a career in business continuity.

With around 8,000 members in more than 100 countries worldwide, working in in an estimated 3,000 organisations in private, public and third sectors, the BCI truly is the world's leading institute for business continuity professionals and the global peak body of excellence.

The BCI stands for excellence in the business continuity profession and its statutory grades provide assurance of technical and professional competency in BC.

The BCI Partnership, through corporate membership, offers organisations the opportunity to work with the BCI to promote best practice in business continuity and to raise their corporate profile in the global BC arena. The BCI Corporate Partnership currently has approximately 120 Partners worldwide.

The BCI seeks to promote and facilitate the adoption of good business continuity practice worldwide by:

- Raising standards in business continuity
- Undertaking industry research
- Driving thought leadership in business continuity
- Facilitating the sharing of best practice in business continuity
- Training and certifying BC professionals
- Raising the value of the BC profession
- Developing the business case for business continuity.









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